### **SIMON JONES**



# INTERIM | CHANGE | TURNAROUND

A specialist in financial recovery, mergers & acquisitions and transformations that deliver sustainable and robust growth.

Simon Jones is a turnaround professional and operator with expertise in financial & corporate restructuring. Solution-focused, proactive and a hands-on leader with over 27 years' experience in public and private sector organisations, working across a range of industries and holding interim C-suite positions.

Roles: CFO, CEO, CRO, Chair and Advisor

**Sectors:** Retail, Healthcare, Property, Travel, Publishing, Digital media, Software, Defence, Financial Services and others

#### **2000 – 2022 Projects by Company Size:** TOTAL 28

- PLC = 4
- Larger Private (including PE) = 5
- SME = 7
- Start Up = 5
- Public = 8

#### **Qualifications & Accreditations:**

- Qualified Chartered Accountant
- Harvard Business School Alumni
- Member of Institute for Turnaround
- Turnaround panel member (accountancy specialists)
- Professional PRINCE2™ PM

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### **PROJECT SUMMARY** EXPERIENCE BY SECTOR 2010 - 2023



COMPANY SIZE / SECTOR	ROLE	YEAR & DURATION	NOTES
Private Equity	Chief Transformation Officer	Jan 2023 – June 2023	Advised and coached senior management on successful
Extended Healthcare, Frankfurt	Restructure	6 months	transformation approaches, stabilising the business and leaving a transformation programme defined for the business to execute.
Large Private Equity	Chief Restructuring Officer	Mar 2022 – Sep 2022	Managed legal entity restructuring and refinance package (including
International Multi Brand Retailer	Restructure	7 months	taxation, legal and banking).
PLC (International) ex PE	Interim Finance Director	Sept 2021 – Jan 2022	Completed negotiations, developed, and planned refinancing
With worldwide operations	Re-finance	6 months	'Rescue Package(s)' for covid hit international parking operator.
SME	Negotiator	June 2021	Reignited negotiations to an equitable conclusion for a stalled
Private Equity Firm	Sale	1 month	business acquisition of £500m family business.
Large Private (International)	Consultant	2019 – 20	Pioneering worldwide debt finance scheme [off balance sheet] with
	Re-finance (off Balance sheet)	11 months	Private Equity backing.
PLC (International)	Finance Consultant	2018 – 19	Solved material integration balance sheet issue (post reverse
With worldwide operations	Integration Trouble-shooter	6 months	takeover/sale of an organisation three times the size), Created emergency recovery team In UK / UK and India.
Public	Consultant	2018	Enabled large finance transformation. Organisation was 15+ years
British Government Military Dept	Integration Lead	5 months	behind with extremely unhappy staff & stakeholders.
Start Up	Interim CFO	2017	Rebuilt finance function for agility and commercial information
Private Property Group	Integration	3 months	delivery, reviewed investments for founder.
SME	Interim CFO	2015 & 2017	Took distressed organisation and delivered full turnaround and
Private Healthcare Company	Turnaround - Sale	21 months	completed sale.
PLC	Chief Restructuring Officer	2016	Transformed operational performance (with CEO) and quadrupled
Healthcare	Turnaround	11 months	the share price. Re-motivated and rebuilt finance dept.
SME Turnaround	CFO	2014 – 15	Turned around operational performance, reinvigorated, refinanced
Private Property Wholesaler	Turnaround	14 months	and sold.
Private Fund Turnaround	CFO	2013 – 14	Estate wanted to retain the non-troubled "easy" investments only.
Small Private Equity Fund	Multiple Sale and Turnaround	18 months	Delivered turnaround and sale of six corporate entities.

## **PROJECT SUMMARY** EXPERIENCE BY SECTOR 2000 – 2010



COMPANY SIZE / SECTOR	ROLE	YEAR & DURATION	NOTES
Public	CFO & Turnaround Director	2011 & 2012	
Healthcare Organisation x 2	Performance Improvement	5 & 6 months	
Large Private (International)	Interim CFO / IT & HR	2010 – 11	Resolved finance function meltdown and poor relations with investors
Publishing Group	Turnaround	9 months	including lending banks.
SME Turnaround	CFO and Advisor	2008 – 10	Devised, orchestrated, and delivered financial & organisational rescue plan
Private Property Company	Turnaround	19 months	
PLC Operating arm turnaround	Interim CFO	2009	Identified growth issues and fraudulent accounting which led to group share
Operating arm of PLC	Turnaround	9 months	suspension.
Public	Interim CFO & Turnaround	2008 – 9	
Regional Healthcare	Performance Improvement	6 months	
Public	Finance & Operations Dir	2007 – 08	Defined and delivered change plan that hit financial target for the first time
Regional Healthcare	Performance Improvement	18 months	since inception of the organisation.
Public	Turnaround Director	2006 – 07	Surgery division for major UK hospital consortia. Responsible for finance
Healthcare	Turnaround	11 months	function and achieving restructuring targets.
SME	Trusted Advisor	2006	Brought in to ensure successful completion of large important scanning
With troubled reputation	Operational PM	3 months	project.
Large Private (2 projects)	Shadow CFO	2000 & 2005	One AIM secondary market and one full listing LSE. Both resulted in
Going through a listing process	Public Listing x2	6 months each	successful listings.
Start Up	CFO & COO	2003 – 04	From kitchen table, raised private funding to sale under very difficult
Private Healthcare Company	Idea – Build - Sale	24 months	circumstances.
Start Up	CFO	2001 – 02	Raised private funding began trading through growth to ultimate sale.
Private Telecoms Broker	Performance Improvement - Sale	18 months	
Start Up – VC owned	CEO	2001	Troubled investment on brink of insolvency - took from 10% proposed total
Private Digital media Broker	Performance Improvement	9 months	value to recover to +6-8% ROI for investors.
Start Up (Switzerland)	Finance & Operations Dir	2000	Created finance & operational plan, obtained stakeholder permissions, and
Private Investor / Hotel Project	Idea – Build - Sale	9 months	sold project on for private investors.