

Specialist in financial & corporate restructure for recovery and growth.

Over 20 years' experience in crisis, turnaround, and change management, holding senior interim management roles.

Roles:

CFO, CEO, COO, Chair and Advisor

Sectors:

Retail, Healthcare, Property, Travel, Publishing, Digital media, Software, Defence, Financial services and others

2000 - 2021 Projects by Company Size: TOTAL 28

- PLC = 4
- Larger Private = 4
- SME = 7
- Start Up = 5
- Public = 8

About Simon:

- Qualified Chartered Accountant
- Harvard Business School Alumni
- Member of Institute for Turnaround
- Turnaround panel member (accountancy specialists)
- Professional PRINCE2TM PM

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PROJECT SUMMARY EXPERIENCE BY SECTOR 2010 - 2022



COMPANY SIZE / SECTOR	ROLE	YEAR & DURATION	NOTES
PLC (International) ex PE	Interim Finance Director	Sept 2021 – Jan 2022	Completed negotiations, developed, and planned refinancing
With worldwide operations		6 months	'Rescue Package(s)' for covid hit international parking operator.
SME	Negotiator	June 2021	Reignited negotiations to an equitable conclusion for a stalled
Private Equity Firm			business acquisition of £500m family business.
Large Private (International)	Consultant	2019 – 20	Pioneering worldwide finance scheme [off balance sheet]
		11 months	Private Equity Backed
PLC (International)	Finance Trouble-shooter	2018 – 19	Post-merger with an organisation three times the size –
With worldwide operations		6 months	significant issues had occurred.
Public	Finance Transformation Lead	2018	Large finance transformation for an organisation that was 15+
British Government Military Dept		5 months	years behind with extremely unhappy staff and stakeholders.
Start Up	Interim CFO	2017	Rebuilt finance function for agility and commercial information
Private Property Group		3 months	delivery, reviewed investments for founder.
SME	Interim CFO	2015 & 2017	Full turnaround to sale.
Private Healthcare Company		21 months	
PLC	Chief Restructuring Officer –	2016	Re-motivated and rebuilt finance. Transformed operational
Healthcare	alongside CFO & CEO	11 months	performance (with CEO) and quadrupled share price.
SME Turnaround	CFO	2014 – 15	Turned around operational performance, re-motivated finance,
Private Property Wholesaler		14 months	refinanced and sold.
Private Fund Turnaround	CFO	2013 – 14	Following bereavement of the founder, the estate wanted to
Small Private Equity Fund		18 months	retain the non-troubled "easy" investments only. Turnaround
			and sale of six corporate entities.
Public	CFO	2012	
Regional Healthcare Organisation		5 months	
Public	Turnaround Director	2011 & 2012	
Acute Healthcare Organisation		5 months & 6 months	
Large Private (International)	Interim CFO / IT & HR	2010 – 11	Resolved finance function meltdown and poor relations with
Publishing Group		9 months	investors including lending banks.

PROJECT SUMMARY EXPERIENCE BY SECTOR 2000 – 2010



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COMPANY SIZE / SECTOR	ROLE	YEAR & DURATION	NOTES	
Public	Advisor	2010		
Regional Healthcare Organisation		4 months		
SME Turnaround	CFO and Advisor	2008 – 10	Rescue plan devised, orchestrated and delivered.	
Private Property Company		19 months		
PLC Operating arm turnaround	Interim CFO	2009	Identified growth issues and fraudulent accounting which led	
Operating arm of PLC		9 months	to group share suspension.	
Public	Interim CFO & Turnaround	2008 – 9		
Regional Healthcare		6 months		
Public	Director of Delivery – Finance	2007 – 08	Met financial target for the first time since inception.	
Regional Healthcare	and Operations	18 months		
Public	Turnaround Director	2006 – 07	Surgery division for major UK hospital consortia. Responsible	
Healthcare		11 months	for finance function and achieving restructuring targets.	
SME	Trusted Advisor	2006	Brought in to ensure successful completion of large	
With troubled reputation		3 months	important scanning project.	
Large Private (2 projects)	Shadow CFO	2000 & 2005	One AIM secondary market and one full listing LSE. Both	
Going through a listing process		6 months each	resulted in successful listings.	
Start Up	CFO & COO	2003 – 04	From kitchen table, raised private funding to sale under very	
Private Healthcare Company		24 months	difficult circumstances.	
Start Up	CFO	2001 – 02	From kitchen table, raised private funding to ultimate sale.	
Private Telecoms Broker		18 months		
Start Up	CEO	2001	VC owned. Took from 10% proposed value to recover to +6-	
Private Digital media Broker		9 months	8% ROI.	
SME Turnaround	Interim Finance Director	2000/01	Turnaround. Stabilise finance team, refinanced through sale	
Private Travel Company		6 months	of assets. Continues to trade.	
Start Up (Switzerland)	Finance & Operations	2000	Create finance & operational plan. Obtain permissions. Sold	
Private Investor / Hotel Project	Director	9 months	project on for private investors.	